

# AGENDA Valley Hi Operating Board

Wednesday, September 28, 2011 – 7:00 p.m. Valley Hi Nursing Home 2406 Hartland Rd Woodstock, IL 60098

1.0	Call to Order									
2.0	Minutes Approval									
3.0	Public Comment									
4.0	Presentation (as necessary)									
5.0	New Business 5.05 TV Purchase and Installation Plan 5.10 Brandt Family Health and Human Services Public Comment Concerns Expressed 5.15 Resident Involuntary Discharge Hearings 5.20 FOIA Request 5.25 Nelson Trust Donations									
6.0	Old Business 6.05 Medical Director Search 6.10 Customer Service Program 6.15 Pharmacy RFP Status 6.20 Therapy RFP Status 6.25 Provider Tax Increase Status 6.30 Operating Board Strategic Plan Review									
7.0	Reports to Committee, as applicable 7.05 Administrator's Report									

- 7.10 Census Report
- 7.15 Staffing Report
- 7.20 Financial Report
- 7.25 Quality Indicator Report
- 7.30 Quality Assurance Meeting Minutes
- 7.35 Resident Senate Meeting Minutes
- 8.0 Future Topics
- 9.0 Executive Session (as necessary)
- 10.0 Adjournment





# Valley Hi Operating Board

Valley Hi Nursing Home 2406 Hartland Rd Woodstock, IL 60098

#### MINUTES OF WEDNESDAY, AUGUST 24, 2011

Chairman Michling called the meeting to order at 7:00 pm. The following Operating Board Members were present: Jim Kennedy, Lynn Ryan, Jodi Borck, Jim Heisler, and Kathleen Bergan-Schmidt. Also present were Thomas Annarella, Valley Hi Administrator, Ralph Sarbaugh, Associate County Administrator, and Peter Austin, McHenry County Administrator. Joanne Hanrahan was absent.

#### **MINUTES**

Board members reviewed the minutes of the 7-26-2011 meeting. A motion to approve the minutes was made by Kathleen Bergan-Schmidt, seconded by Lynn Ryan. The minutes were approved unanimously with no changes.

#### PUBLIC COMMENT

None

#### **PRESENTATION**

• Sharon Chewning, Valley Hi Nurse Liaison presented to the Board. Ms. Chewning discussed the community outreach efforts she has undertaken in the last four months since being hired at Valley Hi. Ms. Chewing provided the Board with a brief history and background of her professional career and explained to the Board that she is excited about the opportunities to increase the Medicare short-term rehab census numbers. Ms. Chewning detailed some of the distances she has recently traveled to visit and assess potential admissions. Ms. Chewning also detailed the educational programming that she has been coordinating at Valley Hi which is open to the community and being heavily promoted. The Operating Board discussed with Sharon potential ways to measure Medicare utilization and success to use in promoting the program within the community. Ms. Chewning expressed that she is excited about joining the Valley Hi team and looks forward to continuing to promote Valley Hi's services within the community.

#### **NEW BUSINESS**

#### FY2012 Budget Presentation

Mr. Sarbaugh and Mr. Annarella presented the Valley H I FY2012 budget to the Board. Mr. Sarbaugh
detailed the County budget process and explained to the Board that budget was a zero growth budget
when the employee payroll information was taken out of the numbers. The Board made a motion which
was unanimously approved to accept the budget and forward it on to the Public Health and Human
Services Committee.

Room Rate Increase and Resolution Authorizing the Increase in the Daily Room Rate at Valley Hi

• Mr. Annarella presented the Board with a resolution to increase the private daily room rates for Valley Hi to become effective 12-1-2011. The room rate reflects a \$10 per day increase. Mr. Annarella provided the Board with a room rate increase historical prospective as well as a room rate survey. Mr. Annarella





explained to the Board that even with the room rate increase, Valley Hi's rates will remain below the market average and Valley Hi's rates are all inclusive, while most nursing homes in the area charge for ancillary services and supplies above and beyond the room rate. Mr. Annarella provided a copy of the room rate increase letter that would be sent to families if the room rate increase was approved. A motion was made by Mr. Kennedy to approve the resolution and rate increase letter, seconded by Ms. Borck. The motion was unanimously approved.

#### Medicare 11.1% Rate Cut

• Mr. Annarella explained to the Board that effective 10-1-2011, Medicare has instituted an 11.1% rate cut that was intended to provide a correction in the rates due to recent changes in Medicare RUG scores, however the rate cut overcorrects the problem and will potentially cost the nursing home industry \$3.87 billion in FY2012. Mr. Annarella explained that the reduction will reduce the industry payments by \$79 billion over the next 10 years. Mr. Annarella advised the Board that Valley Hi will see an approximate \$250,000 reduction in revenue, based on a 12 Medicare A resident daily average, in FY2021, which has been reflected in the FY2012 budget.

#### State Medicaid Reimbursement Delays

• Mr. Annarella explained to the Board that the FY2012 State budget has a \$1.4 billion unfunded spending gap which resulted in the State sending letters to Medicaid providers on 8-3-3011 that it no longer has the funds to pay for already provided Medicaid services. The letter indicated that nursing facilities with 40% or more of their revenues from Medicaid will be paid on a 45-60 day cycle and that facilities with less than 40%, they would not see payment for July services until January 2012, a 6 month immediate payment cycle delay. Mr. Annarella explained that the letter failed to indicate how the percentage would be calculated so Valley Hi staff have run the numbers numerous possible ways and Valley Hi is anywhere between 37% and 47%, but since they have not been paid yet, it is assumed the calculation falls below the 40% threshold. Mr. Annarella explained that Valley Hi was last paid in June for June services and has not been paid since. Mr. Annarella also noted that the Intergovernmental Transfer Agreement back amounts owed to the facility are not known when they will be paid. The State owes Valley Hi over \$1 million in back amounts.

#### Involuntary Discharge Proceedings

• Mr. Annarella explained to the Board that Valley Hi has recently held discussions with the State Ombudsman and the Assistant State's Attorney in regards to 2 resident families who have not been paying the bills for Valley Hi services. Mr. Annarella indicated that the Facility was planning to file Involuntary Discharge papers with the two families for non-payment of stay. Mr. Annarella explained the Involuntary Discharge process and explained that the Administrative Law Judge for the area has been historically proactive to assist facilities in getting paid, especially in cases where a family member may be mishandling resident funds. Mr. Annarella explained that one resident was admitted 5-2010 and has only been making small payments and currently owes approximately \$73,000 and the second resident was admitted 11-2010 and currently owes approximately \$52,000. The Operating Board indicated that they supported the decision to go through the Involuntary Discharge process.

OLD BUSINESS
Medical Director Recruitment Status





 Mr. Annarella explained to the Board that interviews have been conducted with a few interested physicians and a few more interviews had to take place before a decision on the Medical Director could be made.

# **Customer Service Program Development**

 Mr. Annarella indicated that there was nothing formal to present on this topic at tonight's meeting, however Tom did want to keep this as a discussion item on the agenda. Tom will create a draft program for the Operating Board to review at a future meeting.

#### Intergovernmental Transfer Agreement

 Mr. Annarella explained to the Board that County Board Chairman Koehler signed the IGA contract and it has been sent on to HFS and the State.

#### REPORTS TO COMMITTEE

#### Administrator's Report.

- Tom explained to the Board that there was recently an issue with a resident family member in which the Sherriff's office had to be contacted. Tom explained that the Facility has had a history of issues with the family member and has had to have numerous meetings with the family member and the Ombudsman, most related to the family member coming into the facility drunk and causing problems. Tom explained that he has spoken with the undersheriff and they have developed a plan to address future issues. Tom told the Board that a certified letter has been sent to the family member explaining that any further issues will result in the Sherriff's office being contacted and the family member being banned from the facility for a designated period of time. Mr. Kennedy drew upon his years of police service and contributed to the discussion the potential risks associated with this family member.
- Tom provided the Board with an update to the demolition schedule for the old Valley Hi building
- Tom explained to ongoing discussions at the State level regarding rate reform and the potential impact on future funding for Medicaid
- Tom provided the Board with an update to the \$6.07 increase in the bed tax and the potential implementation date of 11-1-2011 and going back 30 days
- Tom explained to the Board that Valley Hi and the County were looking at putting a CHUG (Collaborative Health Urgency Group) agreement in place and that the State Attorney's office was reviewing the documents. Tom explained that joining CHUG would allow Valley Hi to be a part of a group that shares resources in the event of an emergency.
  - o Tom reminded the Board that 9-10-2011 is the annual Family Picnic
- Tom told the Board that 9-12-2011 thru 9-15-2011 is the Illinois Health Care Association Convention and that he and 5 other staff would be attending

#### Census Report

• Tom provided the Board with the census report noting that the current census is 123 residents in-house with 12 Medicare A residents and 2 residents in the hospital. Tom noted that the June Medicare A census was a 13.5 daily average and the July Medicare census was a 14 daily average.

# Staffing Report





 Tom explained to the Board that 6 new staff started in July with 4 staff leaving employment at Valley Hi in July.

#### Financial Report

• Tom provided the Board with the financial report noting that revenues were up due to an increase in census days. Tom noted that expenses were up due to the increased overtime related to the 7-2011 power outage and staff vacations. Tom noted the operating income before depreciation was \$27,083 bringing the year to date to \$185,576.

#### **Quality Indicator Report**

 No report at this time due to the changes associated with the switch from MDS 2.0 to 3.0, which is a national change.

# Quality Assurance Meeting Minutes.

• The meeting minutes were provided to the Board. Tom explained the facility has been working on looking at emergency procedures and reviewing a small outbreak of upper respiratory infection.

# Resident Council Meeting Minutes.

• The meeting minutes were provided to the Board. Tom noted that the focus of the Resident Council at the last meeting was on activity programs.

#### **FUTURE TOPICS**

- Customer Service Program as noted in the Strategic Plan
- Strategic Plan review

The next meeting is scheduled 9-28-2011 at 7 pm.

# **ADJOURNMENT**

The Board adjourned by consensus at 9:30 pm.



# Valley Hi Nursing Home Historical Statement of Operations

Concession   Con						Historical S	Statement (	of Operation	ons						
Hospice   17.411   36.979   34.006   26.515   50.774   41.800   43.338   54.662   51.866   53.701   39.5441   19.676   19.5404   19.3933   99.874   115.066   18.1021   16.114   16.1925   56.5611   12.98.119   10.114   10.114   12.98.119   10.114   10.114   11.906	Description	Mo. Budget	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Total YTD
Private Pay 167.400 18.0304 18.54.4 13.93.33 99.874 11.506 18.1021 16.1.14 10.1.925 63.611 1.2.88.1010	Operating Revenue:								Actual						
Insurance NMO	Hospice	17,411	36,979	34,006	28,515	50,774	41,800	43,338	54,662	51,866	53,701				395,641
Medicare Part A   231,863   136,291   111,706   10,797   147,791   174,211   151,806   175,141   20,477   17,814   1383,159   Medicare Part I   19,10   20,451   27,311   27	Private Pay	167,400	180,304	195,444	139,933	99,874	115,066	181,021	161,141	161,925	63,611				1,298,319
Medicar Part B	Insurance HMO	0	-	-	9,421	16,360	11,525	-	30,110	-	4,742				72,158
Medical 316,879 370,302 32,160 348,399 40,073 370,065 31,016 308,465 335,895 41,111 3,299,466 ther Revenue 16,761 702 476 870 42,022 77,613 716,578 766,860 762,972 763,029 730,574 6,533,740 1,533,	Medicare Part A	231,863	136,291	111,706	100,797	142,791	172,421	161,806	175,141	204,372	177,834				1,383,159
Other Revenue	Medicare Part B	19,110	20,451	27,311	22,047	21,543	23,015	18,932	15,242	8,054	17,017				173,612
Total Income 73,5,02 745,029 721,103 649,982 737,613 716,578 766,860 762,972 763,029 730,574 - 6,593,740 Operating Expense  Ope	Medicaid	316,879	370,302	352,160	348,399	409,073	370,065	361,016	308,465	335,895	414,111				3,269,486
Administration	Other Revenue	(16,761)	702	476	870	(2,802)	(17,314)	747	18,211	917	(442)				1,365
Administration	Total Income	735,902	745,029	721,103	649,982	737,613	716,578	766,860	762,972	763,029	730,574	-	-	-	6,593,740
Sample   S	Operating Expense														
Housekeeping House	Administration	76,160	63,158	64,952	52,773	55,288	71,974	64,797	61,383	63,603	72,200				570,128
Dictory   94,210   90,171   90,742   88,407   91,581   92,656   89,812   89,393   93,935   92,644   818,1941   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   34,610   31,959,74   34,010   31,959,74   34,010   31,959,74   34,010   31,959,74   34,010   31,959	Laundry	22,070	24,801	20,757	19,886	24,358	23,871	21,513	19,706	18,276	21,234				194,402
Dictory   94,210   90,171   90,742   88,407   91,581   92,656   89,812   89,393   93,935   92,644   818,1941   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   398,117   33,85799   34,610   31,959,74   34,010   31,959,74   34,010   31,959,74   34,010   31,959,74   34,010   31,959	Housekeeping		33,989		29,153	31,392		33,751	31,825						295,067
Nursing 400,330 399,918 378,321 343,512 360,406 375,553 371,722 372,947 385,297 386,117 3.385,793 385,793 156,793 156,793 156,793 156,793 17,7991 156,793 17,7					88,407			89,812							819,341
Therapies 65,430 47,511 45,458 41,443 42,439 47,097 44,205 44,003 38,758 45,660 39,5974 Activities 17,940 17,949 16,093 17,842 18,075 17,798 18,179 18,247 20,991 162,713 Maintenance 5,350 4,662 5,149 2,690 3,939 3,679 3,569 8,380 4,825 4,858 41,151 Indirect (excludes depreciation) 62,550 48,416 45,638 44,390 49,908 45,310 48,911 48,032 54,778 47,662 432,325 Facility Management 15,730 15,789 12,707 11,929 13,173 13,504 48,911 48,032 54,778 47,662 432,325 Facility Management 15,730 15,789 12,707 11,929 13,173 13,504 48,911 48,032 54,778 47,662 432,325 Facility Management 15,730 15,789 12,707 11,929 13,173 13,504 708,257 708,38 735,946 752,963 - 6,430,553 70,643 75,644	Nursing	400,330	399,918	378,321	343,512	360,406	375,553	371,722	372,947	385,297	398,117				3,385,793
Activities 17,940 17,497 17,991 16,093 17,891 18,075 17,798 18,179 18,247 20,991 162,713 Maintenance 5,350 4,062 51,49 2,690 3,939 3,679 3,569 8,380 4,825 4,888 41,1151 161 161 161 161 161 161 161 161 161	Therapies	65,430		45,458	41,443			44,205		38,758					395,974
Maintenance 5,350 4,062 5,149 2,690 3,939 3,679 3,569 8,380 4,825 4,858 41,151 (Indirect (excludes depreciation) 62,655 48,816 45,638 44,390 49,908 45,100 48,391 48,032 54,778 47,462 432,325 facility Management 15,730 15,889 12,570 11,929 13,173 13,504 12,697 13,990 24,769 15,138 133,659 1014 [Expense 794,210 745,412 714,517 650,276 690,326 725,020 708,255 707,838 735,946 752,963 - 6,6,30,553 Operating Income (58,308) (383) 6,586 (294) 47,287 (8,442) 58,605 55,134 27,083 (22,389) - 163,187 Depreciation 47,363 47,476 47,643 47,643 47,643 47,643 47,712 47,750 47,737 47,980 428,947 Net Operating Income (58,308) (47,746) (40,890) (47,937) (356) (56,085) 10,893 7,384 (20,654) (70,369) - 0 (265,760) Interest Income (58,308) 43,495 44,079 44,079 4,080 (25,584) 10,893 7,384 (20,654) (70,369) - 0 (265,760) Interest Income (58,308) 43,495 44,079 44,079 4,080 (25,584) 10,893 7,384 (20,654) (70,369) - 0 (265,760) Interest Income (58,308) 43,495 44,079 44,079 4,080 (25,584) 10,893 7,384 (20,654) (70,369) - 0 (265,760) Interest Income (58,308) 43,495 44,079 44,079 4,080 (25,584) 10,893 7,384 (20,654) (70,369) - 0 (265,760) Interest Income (58,308) 43,495 44,079 44,079 41,080 (25,584) 41,236 13,387 1,578 1,578 1,579 4,7890 (265,760) Interest Income (58,308) 47,476 44,079 41,079 40,090 44,079 41,079	Activities	17,940		17,991	16,093		18,075	17,798							162,713
Indirect (excludes depreciation) 6,260	Maintenance	5,350	4,062	5,149	2,690	3,939	3,679	3,569	8,380						
Facility Management 15,730 15,889 12,570 11,929 13,173 13,504 12,697 13,990 24,769 15,138 15,138 133,659 Total Expense 794,210 745,412 714,517 650,276 690,326 725,020 708,255 707,838 735,946 752,963 6,430,553  Operating Income (58,308) (383) 6,586 (294) 47,287 (8,442) 58,605 55,134 27,083 (22,389) 163,187  Depreciation (58,308) (47,746) (40,890) (47,937) (356) (56,085) 10,893 73,84 (20,654) (70,369) 2 (265,760)  Interest Income (58,308) (47,746) (40,890) (47,937) (356) (56,085) 10,893 73,84 (20,654) (70,369) 2 (265,760)  Interest Income (58,308) (47,746) (40,890) (47,937) (356) (56,085) 10,893 73,84 (20,654) (70,369) 2 (265,760)  Interest Income (58,308) (47,746) (40,890) (47,937) (356) (56,085) 10,893 73,84 (20,654) (70,369) 2 (265,760)  Interest Income (58,308) (47,746) (40,890) (47,937) (356) (56,085) 13,495 31,4	Indirect (excludes depreciation		48,416		44,390	49,908		48,391	48,032						
Depreciating Income   (58,308)   (383)   6,586   (294)   47,287   (8,442)   58,605   55,134   27,083   (22,389)   -   163,187   (28,942)   -   163,187   (28,942)   -   163,187   (28,942)   -   163,187   (28,942)   -   163,187   (28,942)   -   163,187   (28,942)   -     163,187   (28,942)   -     163,187   (28,942)   -     163,187   (28,942)   -     163,187   (28,942)   -     163,187   -       163,187   -	Facility Management				•										133,659
Depreciation         47,363         47,476         47,643         47,643         47,643         47,643         47,643         47,643         47,643         47,643         47,643         47,643         47,745         47,750         47,737         47,980         428,947           Net Operating Income (58,308)         (47,746)         (40,890)         (47,937)         (356)         (56,085)         10,893         7,384         (20,654)         (70,369)         -         265,760           Interest Income         2,661         1,949         44,079         1,860         25,584         1,236         1,387         1,578         1,550         81,884           Non Operating Expense         8         31,495 <t< td=""><td>Total Expense</td><td>794,210</td><td>745,412</td><td>714,517</td><td>650,276</td><td>690,326</td><td>725,020</td><td>708,255</td><td>707,838</td><td>735,946</td><td>752,963</td><td>-</td><td>-</td><td>-</td><td>6,430,553</td></t<>	Total Expense	794,210	745,412	714,517	650,276	690,326	725,020	708,255	707,838	735,946	752,963	-	-	-	6,430,553
Depreciation         47,363         47,476         47,643         47,643         47,643         47,643         47,643         47,643         47,643         47,643         47,643         47,643         47,745         47,750         47,737         47,980         428,947           Net Operating Income (58,308)         (47,746)         (40,890)         (47,937)         (356)         (56,085)         10,893         7,384         (20,654)         (70,369)         -         265,760           Interest Income         2,661         1,949         44,079         1,860         25,584         1,236         1,387         1,578         1,550         81,884           Non Operating Expense         8         31,495 <t< td=""><td>Operating Income</td><td>(58,308)</td><td>(383)</td><td>6,586</td><td>(294)</td><td>47,287</td><td>(8,442)</td><td>58,605</td><td>55,134</td><td>27,083</td><td>(22,389)</td><td>-</td><td>_</td><td>_</td><td>163,187</td></t<>	Operating Income	(58,308)	(383)	6,586	(294)	47,287	(8,442)	58,605	55,134	27,083	(22,389)	-	_	_	163,187
New Bidg	· -	, , ,	47,363	47,476		47,643	47,643	47,712	47,750						428,947
New Bidg	Net Operating Income	(58,308)	(47,746)	(40,890)	(47,937)	(356)	(56,085)	10,893	7,384	(20,654)	(70,369)	_	-	-	(265,760)
Net Income (Loss) Net Income (Loss) Net Income (Loss) Net Income after Tax revenue (Loss) Net Income a	· -							1,236							81,884
Net Income (Loss) Revenue  (76,580) (70,436) (35,353) (29,991) (62,171) (19,366) (22,724) (50,571) (100,314) (467,506) (32,724) (50,571) (100,314) (467,506) (32,724) (50,571) (100,314) (467,506) (32,724) (50,571) (100,314) (467,506) (32,724) (50,571) (100,314) (467,506) (32,724) (50,571) (100,314) (467,506) (32,724) (50,571) (100,314) (467,506) (32,724) (50,571) (100,314) (467,506) (32,724) (50,571) (100,314) (467,506) (32,724) (50,571) (100,314) -	Non Operating Expense														
Tax Revenue	New Bldg		31,495	31,495	31,495	31,495	31,670	31,495	31,495	31,495	31,495				283,630
Income after Tax revenue(Loss)   (76,580)   (70,436)   (35,353)   (29,991)   (62,171)   (19,366)   2,881,386   21,745   178,223   2,787,457	Net Income(Loss)		(76,580)	(70,436)	(35,353)	(29,991)	(62,171)	(19,366)	(22,724)	(50,571)	(100,314)	-	-	-	(467,506)
Resident Days: Hospice 124 261 241 203 294 300 310 330 371 384 2,694 Private Pay 930 1,124 1,124 958 1,025 889 936 858 840 824 8,578 Insurance HMO 0 18 31 22 71 Medicare Part A 527 256 221 214 310 363 299 405 435 353 53 2,856 Medicaid 2,263 2,233 2,202 2,091 2,205 2,115 2,198 2,037 2,161 2,243 19,485 Total 3,844 3,874 3,788 3,484 3,865 3,689 3,743 3,630 3,807 3,804 33684 Average Census 125 122 124 125 123 121 121 123 123 123 Agency Nursing included above	Tax Revenue		-						2,904,110	72,316	278,537				3,254,963
Hospice 124 261 241 203 294 300 310 330 371 384 2,694 Private Pay 930 1,124 1,124 958 1,025 889 936 858 840 824 8,578 Insurance HMO 0 18 31 22	Income after Tax revenue(Loss	5)	(76,580)	(70,436)	(35,353)	(29,991)	(62,171)	(19,366)	2,881,386	21,745	178,223	-	-	-	2,787,457
Private Pay         930         1,124         1,124         958         1,025         889         936         858         840         824         8,578           Insurance HMO         0         -         -         18         31         22         -         -         -         -         71           Medicare Part A         527         256         221         214         310         363         299         405         435         353         2,856         2,856           Medicaid         2,263         2,233         2,202         2,091         2,205         2,115         2,198         2,037         2,161         2,243         2,243         19,485           Total         3,844         3,874         3,788         3,484         3,865         3,689         3,743         3,630         3,807         3,804         3         3,684           Average Census         125         122         124         125         123         121         121         123         123         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td>Resident Days:</td> <td></td>	Resident Days:														
Insurance HMO         0         -         -         18         31         22         -         -         -         -         71           Medicare Part A         527         256         221         214         310         363         299         405         435         353         2,856         2,856           Medicaid         2,263         2,233         2,202         2,091         2,205         2,115         2,198         2,037         2,161         2,243         2,243         19,485           Total         3,844         3,874         3,788         3,484         3,865         3,689         3,743         3,630         3,807         3,804         2,243         2,243         3,684           Average Census         125         122         124         125         123         121         121         123         123         - <t< td=""><td>Hospice</td><td>124</td><td>261</td><td>241</td><td>203</td><td>294</td><td>300</td><td>310</td><td>330</td><td>371</td><td>384</td><td></td><td></td><td></td><td>2,694</td></t<>	Hospice	124	261	241	203	294	300	310	330	371	384				2,694
Medicare Part A         527         256         221         214         310         363         299         405         435         353         2,856           Medicaid         2,263         2,233         2,202         2,091         2,205         2,115         2,198         2,037         2,161         2,243         19,485           Total         3,844         3,874         3,788         3,484         3,865         3,689         3,743         3,630         3,807         3,804         3,804         33,684           Average Census         125         122         124         125         123         121         121         123         123         -	Private Pay	930	1,124	1,124	958	1,025	889	936	858	840	824				8,578
Medicaid       2,263       2,233       2,202       2,091       2,205       2,115       2,198       2,037       2,161       2,243       19,485         Total       3,844       3,874       3,788       3,484       3,865       3,689       3,743       3,630       3,807       3,804       3,804       33,684         Average Census       125       122       124       125       123       121       121       123       123       -       -       -       -       123         Agency Nursing included above       -	Insurance HMO	0	-	-	18	31	22	-	-	-	-				71
Medicaid       2,263       2,233       2,202       2,091       2,205       2,115       2,198       2,037       2,161       2,243       19,485         Total       3,844       3,874       3,788       3,484       3,865       3,689       3,743       3,630       3,807       3,804       3,804       33,684         Average Census       125       122       124       125       123       121       121       123       123       -       -       -       -       123         Agency Nursing included above       -	Medicare Part A	527	256	221	214	310	363	299	405	435	353				2,856
Average Census         125         122         124         125         123         121         121         123         123         -         -         -         -         123           Agency Nursing included above         - <td>Medicaid</td> <td>2,263</td> <td>2,233</td> <td>2,202</td> <td>2,091</td> <td>2,205</td> <td>2,115</td> <td>2,198</td> <td>2,037</td> <td>2,161</td> <td>2,243</td> <td></td> <td></td> <td></td> <td>19,485</td>	Medicaid	2,263	2,233	2,202	2,091	2,205	2,115	2,198	2,037	2,161	2,243				19,485
Agency Nursing included above	Total	3,844	3,874	3,788	3,484	3,865	3,689	3,743	3,630	3,807	3,804				33,684
Insurance Included above 15,250 18,250 18,250 18,250 18,250 18,250 18,250 18,250 18,250 18,250 18,250 18,250 18,250	Average Census		125	122	124	125	123	121	121	123	123				123
	Agency Nursing included above		-	-	-	-	-	-	-	-	-	-	-		-
OPEB included in Administration         3,500         3,500         3,500         3,500         3,500         3,500         3500         3500         3500         31,500	Insurance Included above		15,250	18,250	18,250	18,250	18,250	18,250	18,250	18,250	18,250				161,250
	OPEB included in Administration	n	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3500	3500				31,500